# ccNSO SOP Working Group / ICANN Strategic Planning Session

11 March 2012



### Introductions

- This session, conducted in response to a special request from ccNSO WG, is experimental.
- The format will be expanded upon in Prague, where four sessions will be held
   with a broader community.

## Agenda

- 1. Introduction and Overview 10 minutes
- 2. ICANN Strategy Discussion 60 minutes
- 3. Planning for the Four Pillars 80 minutes
- 4. Strategic & Operational Planning Process and Wrap Up 15 minutes



## Session Objectives

- Discuss strategic issues from ccTLD perspective
- Consider current environment and emerging issues
- Get ccNSO input on ICANN's strategic direction
- Provide progress update and discuss strategic priorities, by pillar
- Review 2013 2016 strategic planning process and timeline

## **Strategy Discussion**

- Review of ICANN charter documents (handouts)
  - ✓ ICANN Mission
  - ✓ ICANN Core Values
  - ✓ Affirmation of Commitments
- Identify Strategic Priorities

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Review emerging issues and trends

## Four Pillars

- 1. DNS stability and security
- 2. Competition, consumer trust and consumer choice
- 3. Core operations, including IANA
- 4. A healthy internet governance ecosystem

## Strategic Planning Process

#### 6.2012

--Collect input via 4 sessions (by pillar) --Approval of 2013 Ops Plan & Budget

#### 9.2012

--SO/AC Consultations --Draft in response to public comment

#### 11.2012

--Post Proposed Strat Plan



3.2012

--Strat Plan

session w/ ccNSO

(special request)















#### 4.2012

--Kick-Off Strat Development Process --Request SO/AC Consultations

#### 7.2012

--Conduct
Executive &
Board Strat
sessions
--Open Public
Comment
Forum
--Post Draft
Strat Plan

#### 10.2012

--Collect feedback in Toronto

#### 12.2012

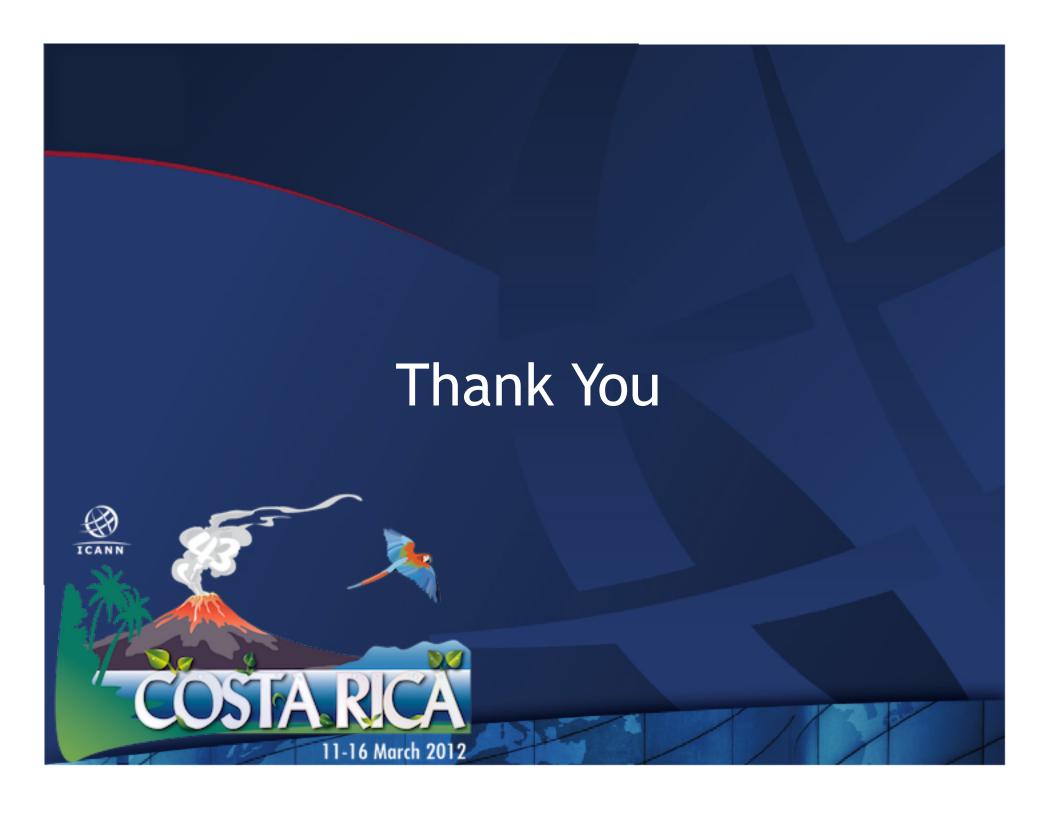
--Submit
Strat Plan for
Board
approval
--Post
Approved
Strat Plan



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## **Next Steps**

- Did we accomplish today's objectives?
- Written communication regarding what we heard and how we plan to proceed
- Kick-off Strategic Development process
- 4 meetings in Prague
- Tie in with the Operating Plan & Budget



# Appendix

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# Project Update

DNS Stability and Security				
Strategic Objectives	Strategic Initiatives/Projects	Operational Projects	Project Status <sup>(1)</sup>	Comment
Maintain and drive DNS availability				Core activit
Enhance risk management & resiliency of the DNS, IP addresses & parameters	Facilitate work on DNS, IP address & parameter security			Core activit
	Facilitate IPv6 adoption	Advocate IPv6 Adoption	Continue	3+ years
	Explore Internet Number Resources Certification	RPKI (Resource Public Key Infrastructure)	Continue	2-3 years
Promote broad DNSSEC adoption	Promote DNSSEC training and adoption	DNSSEC Capacity Building	Continue	2-3 years
Enhance international DNS cooperation	Facilitate Whois evolution	Restful Whois	Continue	2-3 years
Improve responses to DNS security incidents	lumber of the standard for DNC	DNS Security	Continue	2-3 years
	Implement best practices for DNS business continuity planning	Information Security Plan	Continue	1 year

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	<u> </u>		Project	.	
Strategic Objectives	Strategic Initiatives/Projects	Operational Projects	Status <sup>(1)</sup>	Comme	
<u> </u>	Improve policy development				
Maintain single authoritative root	processes			Core activ	
	Expand Internationalized Domain Name (IDNs)	IDNA Protocol	Complete		
TID		IDN -Stability Review Team	Continue	2-3 years	
Increase TLD options in more languages		IDN Variant Management - Solutions Phase	New	2-3 years	
		IDN Variant Mgmt.	Complete		
		IDN ccTLD Review	Core	Core acti	
	Implement new gTLDs & measure impact	New gTLD implementation	Complete		
		New gTLD Communications	Core	Core acti	
		New gTLD Operations)	Continue	1 year	
		Ops Readiness Impact	Continue	1 year	
Rollout new gTLDs including IDNs		Independent Objector	Continue	1 year	
		TLD Delegation Acceptance	Continue	2-3 years	
		New gTLD Applicant Support	Continue	1 year	
	Implement rights protection mechanisms	URS (Uniform Rapid Suspension)	Continue	1 year	
		Trademark Clearinghouse	Continue	1 year	
		EBERO (Emergency Back-End	<b>.</b>		
Lower registration abuse	Enhance registrant protection	Registry Operator Request)	New	1 year	
	Whois program improvements	Whois Studies	Continue	1 year	
Increase industry competition	Expand stakeholders	Compliance improvements	Continue	1 year	

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Core Operations Including IANA					
			Project		
Strategic Objectives	Strategic Initiatives/Projects	Operational Projects	Status <sup>(1)</sup>	Comment	
Flawless IANA operations	IANA excellence (EFQM)	IANA Business Excellence	Continue	1 year	
Continue long-term IANA functions responsibility	Publish reports on IANA services	IANA Services Renewal	Continue	1 year	
	Continue IANA infrastructure upgrade			Core activit	
Resilient L-Root operations	Monitor performance of root zone management	L-Root Expansion of Operations	Continue	1 year	
·		Root Zone Scaling Monitoring	Continue	2-3 years	
	OEI - Organizational Effectiveness	OEI - Organizational Effectiveness			
	Initiative	Initiative	Continue	1 year	
	Improve Enterprise Systems	CRM (Customer Relationship			
		Management)	New	2-3 years	
Continual improvements		SLA Monitoring Development	Continue	1 year	
Continual improvements		FSR (Financial syst)	Complete		
		Travel and Expense System	Complete		
		HRMS	Complete		
		DMS (Document Management Syst)	Continue	1 year	
	Define internationalization				
Internationalization	principles			Core activit	
ICANN meeting evolution		Intersessional Meetings	New	1 year	

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A Healthy Internet Governance Eco-System				
Strategic Objectives	Strategic Initiatives/Projects	Operational Projects	Project Status <sup>(1)</sup>	Comment
Strive to be an exemplary international multi-stakeholder organization	Enhance cooperation in Internet Governance			Core activit
		2013-2016 Strategic Plan Development	New	1 year
Increase stakeholder diversity and cross-stakeholder work	Retain & support existing community while attracting new &	Outreach	New	Core activit 1 year
World-class accountability, transparency & corporate governance		ATRT Recommendations  Enhancement of Measurable  Metrics	Continue	1 year 1 year
Act in global public interest	Build global support for single authoritative root			Core activit
Enhance trust in ICANN's stewardship	Complete Affirmation of Commitments & organizational reviews	AoC Reviews	Continue	3+ years
Ease of global participation	Increase technical community communication & collaboration	icann.org Redesign Enhance multi-lingual strategy	Complete New	2-3 years
		Widen International Engagement	New	1 year

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#### Notes

#### (1) Status:

New - FY2013 funded effort
Continue - multi-year funded effort
Complete - effort completed within FY2012
Core - project effort transitioned to core operations

**Comment:** reflects an assessment of duration to complete project effort based on scope.

Core activity - ongoing operational funded effort

1 year - expected scope completed within FY2013

2-3 years - expected scope completed within FY2014-2015

3+ years - expected scope completed within FY2015 or thereafter

#### **Sources:**

Strategic Objectives and Strategic Projects/Initiatives - Draft 2012-2015 Strategic Plan Operational Projects and Project Status - Operational activities

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